

## 2. Overall Summary

### December 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
Communities and Business	47	74	-27	-57	742	704	37	5	1,008	1,005	3	966
Corporate Support	192	160	32	16	2,391	2,330	61	3	3,083	3,120	-37	2,808
Environmental and Operational Services	183	225	-43	-23	2,002	1,985	17	1	2,502	2,633	-130	2,816
Financial Services	338	257	81	24	3,077	2,970	107	3	4,718	4,567	151	4,408
Housing	55	52	2	4	609	579	30	5	772	763	9	728
Legal and Governance	46	37	8	18	473	407	66	14	616	580	36	593
Planning Services	116	121	-4	-4	989	865	124	12	1,376	1,240	136	1,261
<b>NET EXPENDITURE (1)</b>	<b>977</b>	<b>927</b>	<b>50</b>	<b>5</b>	<b>10,284</b>	<b>9,841</b>	<b>443</b>	<b>4</b>	<b>14,075</b>	<b>13,908</b>	<b>167</b>	<b>13,579</b>
<i>Adjustments to reconcile to Amount to be met from Reserves</i>												
Direct Services Trading Accounts	27	-7	34	126	-82	-242	160	195	-64	-182	119	-73
Capital charges outside General Fund	-5	-5	0	7	-44	-47	3	7	-58	-58	-	-54
Support Services outside General Fund	-11	-11	0	0	-103	-103	0	0	-138	-138	-	-167
Redundancy Costs - all	-	-	-	-	-	7	-7	-	-	-	-	-
<b>NET EXPENDITURE (2)</b>	<b>987</b>	<b>903</b>	<b>84</b>	<b>9</b>	<b>10,055</b>	<b>9,456</b>	<b>599</b>	<b>6</b>	<b>13,816</b>	<b>13,530</b>	<b>286</b>	<b>13,285</b>
Government Grant	-458	-458	-	0	-4,124	-4,124	-	0	-5,498	-5,498	-	-4,646
Council Tax Requirement - SDC	-727	-727	-	0	-6,546	-6,546	-	0	-8,728	-8,728	-	-9,251
<b>NET EXPENDITURE (3)</b>	<b>-198</b>	<b>-282</b>	<b>84</b>	<b>-42</b>	<b>-615</b>	<b>-1,214</b>	<b>599</b>	<b>97</b>	<b>-410</b>	<b>-696</b>	<b>286</b>	<b>-612</b>
<i>Summary including investment income</i>												
Net Expenditure	-198	-282	84	-42	-615	-1,214	599	97	-410	-696	286	-612
Investment Impairment	-	-	-	0	-	-	-	0	-	-	-	-
Interest and Investment Income	-24	-21	-3	10	-191	-207	15	8	-229	-236	7	-323
Overall total	-222	-304	81	37	-806	-1,421	615	76	-639	-932	293	-935
Planned appropriation (from)/to Reserves									655	655	-	-
Supplementary appropriation from Reserves (Christmas car parking approved by Council Dec 13)									-16	-16	-	-
Surplus									-	-293	293	-935

. Net Service Expenditure for each Chief Officer - analysed by Budget area

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Communities &amp; Business</b>												
<b>SDC Funded</b>												
Administrative Expenses - Communities & Business	1	0	1	73	10	6	4	38	14	14	-	9
All Weather Pitch	-0	-0	0	-	-1	-2	0	4	-2	-2	-	-2
Community Development Service Provisions	-0	-	-0	-	-1	-5	4	266	-2	-2	-	-11
Community Safety	17	23	-5	-31	154	153	1	1	205	205	-	205
Economic Development	3	4	-1	-31	35	39	-5	-13	45	45	-	41
Grants to Organisations	2	2	0	2	175	175	0	0	183	183	-	178
Health Improvements	4	3	0	8	34	32	2	5	45	45	-	42
Leisure Contract	11	16	-6	-53	158	152	5	3	281	281	-	259
Leisure Development	-	-	-	-	15	15	-	-	20	20	-	20
STAG Community Arts Centre	-	-	-	-	75	75	0	1	75	75	-	100
The Community Plan	5	5	0	7	48	49	-1	-2	64	64	-	59
Tourism	2	2	-0	-1	26	24	2	8	29	29	-	24
West Kent Partnership	3	3	-1	-23	-5	1	-6	-113	-	-	-	-
Youth	2	2	-0	-13	26	24	2	8	49	46	3	39
<b>Total Communities &amp; Business (SDC Funded)</b>	<b>49</b>	<b>60</b>	<b>-11</b>	<b>-23</b>	<b>749</b>	<b>739</b>	<b>10</b>	<b>1</b>	<b>1,008</b>	<b>1,005</b>	<b>3</b>	<b>966</b>
<b>Externally Funded</b>												
Big Community Fund	-	-	-	-	-	1	-1	-	-	-	-	-
Choosing Health WK PCT	10	9	1	10	1	7	-6	-382	-	-	-	-
Falls Prevention	-	1	-1	-	-	3	-3	-	-	-	-	-
Local Strategic Partnership	-	-	-	-	-	1	-1	-	-	-	-	-
New Ash Green	-	1	-1	-	-	2	-2	-	-	-	-	-
Partnership - Home Office	-12	2	-14	-117	-9	-31	23	257	-	-	-	-
PCT Health Checks	-	-1	1	-	-	-3	3	-	-	-	-	-
PCT Initiatives	-	1	-1	-	-	-8	8	-	-	-	-	-
Troubled Families Project	-	-	-	-	-	0	-0	-	-	-	-	-
West Kent Partnership Business Support	-	-	-	-	-	-6	6	-	-	-	-	-
<b>Total Communities &amp; Business (Ext Funded)</b>	<b>-2</b>	<b>14</b>	<b>-16</b>	<b>-885</b>	<b>-7</b>	<b>-35</b>	<b>28</b>	<b>381</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Communities &amp; Business</b>	<b>47</b>	<b>74</b>	<b>-27</b>	<b>-57</b>	<b>742</b>	<b>704</b>	<b>37</b>	<b>5</b>	<b>1,008</b>	<b>1,005</b>	<b>3</b>	<b>966</b>

. Net Service Expenditure for each Chief Officer - analysed by Budget area

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Corporate Support</b>												
Administrative Expenses - Corporate Support	2	2	- 0	- 12	19	23	- 4	- 21	25	25	-	23
Administrative Expenses - Human Resources	1	1	0	37	10	3	7	71	16	10	6	14
Administrative Expenses - Property	0	0	- 0	-	3	1	2	74	4	4	-	-
Asset Maintenance Argyle Road	-	-	-	-	25	20	5	21	45	45	-	22
Asset Maintenance Hever Road	-	0	- 0	-	4	2	2	59	6	6	-	-
Asset Maintenance IT	14	17	- 3	- 22	245	245	- 1	- 0	290	290	-	300
Asset Maintenance Leisure	- 1	- 6	5	482	84	75	9	10	165	165	-	91
Asset Maintenance Other Corporate Properties	-	-	-	-	10	5	5	49	30	30	-	21
Asset Maintenance Sewage Treatment Plants	-	0	- 0	-	8	3	5	66	8	8	-	-
Asset Maintenance Support & Salaries	8	7	1	13	71	75	- 4	- 5	95	95	-	118
Bus Station	-	0	- 0	-	13	9	4	31	14	14	-	9
Estates Management - Buildings	- 6	- 15	9	136	- 33	4	- 36	- 111	- 72	- 2	- 70	- 40
Housing Premises	- 0	- 2	2	-	- 9	- 8	- 0	- 5	- 8	- 8	-	- 10
Support - Central Offices	35	19	15	44	364	358	6	2	405	405	-	385
Support - Central Offices - Facilities	19	18	2	9	165	159	6	4	247	247	-	239
Support - Contact Centre	36	32	4	11	306	282	24	8	414	382	32	379
Support - General Admin	15	11	4	29	180	135	44	25	234	234	-	235
Support - Human Resources	17	20	- 3	- 18	175	184	- 8	- 5	237	242	- 5	209
Support - IT	46	48	- 2	- 5	633	632	0	0	792	792	-	685
Support - Local Offices	0	-	0	-	54	53	1	1	55	55	-	52
Support - Nursery	-	0	- 0	-	-	2	- 2	-	-	-	-	3
Support - Property Function	6	8	- 1	- 22	66	70	- 4	- 7	84	84	-	72
<b>Total Corporate Support</b>	<b>192</b>	<b>160</b>	<b>32</b>	<b>16</b>	<b>2,391</b>	<b>2,330</b>	<b>61</b>	<b>3</b>	<b>3,083</b>	<b>3,120</b>	<b>- 37</b>	<b>2,808</b>

**. Net Service Expenditure for each Chief Officer - analysed by Budget area**

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Environmental and Operational Services</b>												
Administrative Expenses - Building Control	1	0	0	54	7	3	3	49	9	9	-	8
Administrative Expenses - Direct Services	- 1	0	- 1	- 100	- 5	- 0	- 5	- 100	- 9	- 9	-	-
Administrative Expenses - Health	2	1	1	59	19	9	9	51	25	25	-	12
Administrative Expenses - Transport	2	0	2	83	12	5	7	59	18	18	-	7
Air Quality (Ext Funded)	-	- 2	2	-	-	1	- 1	-	-	-	-	-
Asset Maintenance Car Parks	1	34	- 33	- 2,522	12	34	- 22	- 191	16	41	- 25	55
Asset Maintenance CCTV	1	-	1	100	9	4	4	52	12	12	-	14
Asset Maintenance Countryside	0	-	0	-	9	-	9	100	10	5	5	2
Asset Maintenance Direct Services	2	1	1	38	20	5	16	77	27	27	-	25
Asset Maintenance Playgrounds	1	0	0	64	6	3	3	52	8	5	3	-
Asset Maintenance Public Toilets	1	0	1	87	6	0	6	95	8	3	5	-
Building Control	- 11	6	- 18	- 158	- 68	- 78	10	15	- 97	- 117	20	- 58
Building Control Discretionary Work	- 0	1	- 1	-	- 0	3	- 4	-	- 0	- 0	-	2
Car Parks	- 148	- 142	- 6	- 4	- 1,181	- 1,130	- 51	- 4	- 1,654	- 1,584	- 70	- 1,448
CCTV	12	14	- 2	- 20	191	203	- 12	- 6	244	264	- 20	271
Civil Protection	2	2	0	14	25	22	3	12	32	32	-	25
Dangerous Structures	2	2	0	7	17	16	1	5	22	22	-	20
Dartford Environmental Hub (SDC Costs)	- 0	- 0	- 0	-	- 0	0	- 0	-	-	-	-	-
EH Animal Control	0	- 0	0	-	1	11	- 11	- 1,692	1	13	- 12	22
EH Commercial	22	22	0	0	196	190	6	3	262	262	-	239
EH Environmental Protection	31	29	2	6	301	274	28	9	393	368	25	355
Emergency	5	5	- 0	- 2	46	45	2	3	62	62	-	58
Environmental Health Partnership	-	-	-	-	-	-	-	-	-	-	-	-
Estates Management - Grounds	8	16	- 8	- 101	71	68	3	5	95	95	-	86
Land Charges	- 6	- 5	- 1	- 10	- 73	- 91	18	24	- 91	- 106	15	- 85
Licensing Partnership Hub (Trading)	- 0	- 4	4	-	- 0	- 22	22	-	-	-	-	-
Licensing Partnership Members	-	-	-	-	-	-	-	-	-	-	-	-
Licensing Regime	5	5	- 0	- 0	- 18	- 9	- 9	- 49	- 3	16	- 19	10
Markets	- 15	- 6	- 9	- 58	- 195	- 140	- 54	- 28	- 261	- 193	- 68	- 156
On-Street Parking	- 29	- 15	- 13	- 46	- 296	- 290	- 6	- 2	- 406	- 406	-	- 345
Parks and Recreation Grounds	8	13	- 5	- 63	73	101	- 29	- 40	97	97	-	124
Parks - Rural	7	4	3	40	60	35	25	42	80	80	-	65
Public Conveniences	3	4	- 1	- 37	32	40	- 8	- 25	41	41	-	49
Public Transport Support	0	0	- 0	-	0	1	- 1	-	0	0	-	1
Refuse Collection	173	144	29	17	1,764	1,749	15	1	2,281	2,281	-	2,248

Street Cleansing	97	95	2	2	910	909	2	0	1,213	1,213	-	1,163
Street Naming	1	0	1	66	10	3	7	65	13	8	5	3
Support - Direct Services	4	0	4	92	39	21	18	47	52	46	6	39
Support - Health and Safety	1	1	0	7	13	9	5	34	18	18	-	20
Taxis	2	- 0	2	102	- 11	- 19	8	71	- 16	- 16	-	- 12
<b>Total Environmental and Operational Services</b>	<b>183</b>	<b>225</b>	<b>- 43</b>	<b>- 23</b>	<b>2,002</b>	<b>1,985</b>	<b>17</b>	<b>1</b>	<b>2,502</b>	<b>2,633</b>	<b>- 130</b>	<b>2,816</b>

**. Net Service Expenditure for each Chief Officer - analysed by Budget area**

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Financial Services</b>												
Action and Development	1	-	1	100	5	0	5	95	7	7	-	6
Administrative Expenses - Chief Executive	1	0	1	80	10	5	5	51	13	12	2	7
Administrative Expenses - Community Director	1	0	1	76	11	3	8	76	14	3	12	7
Administrative Expenses - Corporate Director	1	-	1	100	5	6	-1	-14	7	6	1	6
Administrative Expenses - Financial Services	3	5	-1	-31	31	15	16	52	42	33	9	29
Administrative Expenses - Transformation and Strategy	1	0	0	23	5	2	2	47	6	4	2	-
Benefits Admin	-28	-48	21	75	-124	-166	42	34	863	863	-	1,008
Benefits Grants	-43	-35	-8	-20	-388	-388	0	0	-659	-659	-	-659
Consultation and Surveys	-	-	-	-	-	3	-3	-	3	3	-	-
Corporate Management	56	38	18	31	533	526	7	1	744	678	66	842
Corporate Savings	3	-	3	100	-27	-	-27	-100	13	51	-38	-
Dartford Partnership Hub (SDC costs)	153	150	3	2	1,379	1,550	-171	-12	-3	142	-145	-541
Dartford Partnership Implementation & Project Costs	14	-10	25	170	-73	-162	89	122	-30	-175	145	-
Equalities Legislation	-	-	-	-	17	14	3	20	17	14	3	13
External Communications	12	8	4	33	108	103	4	4	143	139	4	136
Housing Advances	-	-	-	-	5	2	2	49	5	2	2	3
Local Tax	-54	-73	19	35	-426	-422	-4	-1	127	126	2	346
Members	34	30	4	12	306	287	19	6	407	387	20	366
Misc. Finance	140	147	-7	-5	1,298	1,262	36	3	2,276	2,218	58	2,157
Performance Improvement	-	-	-	-	6	-9	14	251	6	-8	14	5
Support - Audit Function	-11	-9	-2	-22	-32	-27	-5	-16	145	145	-	161
Support - Exchequer and Procurement	19	17	1	6	104	99	4	4	135	135	-	127
Support - Finance Function	19	12	7	37	168	103	65	39	224	224	-	130
Support - General Admin	10	8	2	23	92	86	6	6	123	118	5	146
Treasury Management	8	16	-9	-118	68	77	-9	-14	90	101	-11	111
<b>Total Financial Services</b>	<b>338</b>	<b>257</b>	<b>81</b>	<b>24</b>	<b>3,077</b>	<b>2,970</b>	<b>107</b>	<b>3</b>	<b>4,718</b>	<b>4,567</b>	<b>151</b>	<b>4,408</b>

. Net Service Expenditure for each Chief Officer - analysed by Budget area

Housing	December 13 - Final				Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Period	Period	Period	Period	Budget	Actual	Variance	Variance	Budget	Forecast	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000	£'000
Administrative Expenses - Housing	1	1	1	56	13	14	-2	-13	17	22	-5	12
Energy Efficiency	1	2	-1	-95	19	23	-4	-24	22	31	-8	22
Gypsy Sites	-2	-1	-1	-45	-17	-19	2	12	-23	-20	-3	-24
Homeless	8	6	2	22	71	65	7	9	106	97	9	116
Homelessness Funding	3	2	1	26	26	20	6	25	-	-	-	-
Homelessness Prevention	-	-6	6	-	-	-	-	-	-	-	-	-
Housing	26	29	-2	-8	348	349	-1	-0	438	440	-2	378
Housing Initiatives	1	0	1	90	6	3	3	46	8	8	-	9
Housing Option - Trailblazer	-	5	-5	-	-	5	-5	-	-	-	-	-
KCC Loan Scheme	-	-	-	-	-	-	-	-	-	-	-	-1
Leader Programme	1	0	0	64	7	6	0	4	9	9	-	9
Needs and Stock Surveys	-	-	-	-	-	-	-	-	13	13	-	13
Private Sector Housing	15	15	1	4	137	112	25	18	182	164	18	174
<b>Total Housing</b>	<b>55</b>	<b>52</b>	<b>2</b>	<b>4</b>	<b>609</b>	<b>579</b>	<b>30</b>	<b>5</b>	<b>772</b>	<b>763</b>	<b>9</b>	<b>728</b>

. Net Service Expenditure for each Chief Officer - analysed by Budget area

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<u>Legal and Governance</u>												
Administrative Expenses - Legal and Governance	3	2	1	33	58	44	15	25	73	58	15	67
Civic Expenses	0	0	0	-	14	14	0	3	15	15	-	13
Committee Admin	9	8	1	7	79	77	3	3	106	106	-	93
Elections	7	3	4	61	49	52	- 4	- 8	71	71	-	65
Register of Electors	8	8	0	2	111	77	34	31	135	135	-	117
Support - Legal Function	18	16	2	11	162	144	18	11	216	195	21	237
<b>Total Legal and Governance</b>	<b>46</b>	<b>37</b>	<b>8</b>	<b>18</b>	<b>473</b>	<b>407</b>	<b>66</b>	<b>14</b>	<b>616</b>	<b>580</b>	<b>36</b>	<b>593</b>



. Net Service Expenditure for each Chief Officer - analysed by Budget area

December 13 - Final	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	2012/13
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	Actual
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000
<b>Planning Services</b>												
Administrative Expenses - Planning Services	3	2	0	13	24	21	3	12	31	31	-	21
Affordable Housing	-	-	-	-	-	3	-3	-	-	-	-	-
Conservation	4	1	4	86	39	37	1	3	52	52	-	44
LDF Expenditure	-	-	-	-	-	0	-0	-	-	-	-	-
Planning - Appeals	15	14	1	5	140	142	-3	-2	185	189	-4	166
Planning - Counter	-0	-0	0	-	-0	-0	0	-	-0	-0	-	-
Planning - Development Management	34	38	-4	-12	316	202	113	36	409	273	136	429
Planning - Enforcement	22	21	1	5	203	194	9	4	270	265	5	259
Planning Policy	38	44	-6	-17	269	266	4	1	429	430	-1	342
<b>Total Planning Services</b>	<b>116</b>	<b>121</b>	<b>-4</b>	<b>-4</b>	<b>989</b>	<b>865</b>	<b>124</b>	<b>12</b>	<b>1,376</b>	<b>1,240</b>	<b>136</b>	<b>1,261</b>

0	977	927	50	5	10,284	9,841	443	4	14,075	13,908	167	13,579
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#### 4. Cumulative Salary Monitoring

### December 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast	Variance
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	(including Accruals) £'000	£'000
Communities and Business	30	30	0	1	276	279	-2	-1	369	369	-
Corporate Support	147	151	-4	-2	1,266	1,228	38	3	1,712	1,676	36
Environmental & Operational Services:	431	400	31	7	3,894	3,624	270	7	5,193	4,960	232
- Building Control	32	32	-0	-0	300	292	8	3	400	400	-
- Environmental Health	50	49	1	3	453	451	2	1	604	604	-
- Licensing	24	21	3	12	218	199	19	9	291	291	-
- Operational Services	288	262	26	9	2,576	2,344	232	9	3,441	3,208	232
- Parking & Amenity Services	37	36	1	3	346	338	9	2	456	456	-
Financial Services	201	204	-3	-1	1,918	2,064	-146	-8	2,524	2,669	-145
Housing	47	40	7	14	449	452	-2	-1	589	591	-2
Legal & Governance	44	43	1	3	411	409	2	0	544	544	-
Planning Services	159	161	-2	-1	1,380	1,356	25	2	1,829	1,804	25
<b>Sub Total</b>	<b>1,059</b>	<b>1,029</b>	<b>30</b>	<b>3</b>	<b>9,595</b>	<b>9,411</b>	<b>183</b>	<b>2</b>	<b>12,760</b>	<b>12,613</b>	<b>147</b>
Council Wide - Vacant Posts	9	-	9	100	-17	-	-17	-100	-9	-4	-5
Performance Award Contingency	-	-	-	-	-	-	-	-	48	-	48
Market Premiums	-5	-	-5	-100	-11	-	-11	-100	22	7	15
<b>TOTAL SDC Funded Salary Costs</b>	<b>1,063</b>	<b>1,029</b>	<b>34</b>	<b>3</b>	<b>9,567</b>	<b>9,411</b>	<b>156</b>	<b>2</b>	<b>12,821</b>	<b>12,616</b>	<b>205</b>
<u>Externally Funded &amp; Funded from other sources (gross figures). Overspendings here are matched by external funding and represent additional resources secured for the Council since the budget was set.</u>											
Communities and Business Ext. Funded	9	12	-3	-31	84	107	-23	-27	112	137	-25
Housing Ext. Funded	16	24	-7	-44	147	121	27	18	196	159	37
	26	36	-10	-39	231	228	4	2	309	297	12
<b>TOTAL All Salary Costs</b>	<b>1,088</b>	<b>1,065</b>	<b>24</b>	<b>2</b>	<b>9,799</b>	<b>9,639</b>	<b>160</b>	<b>2</b>	<b>13,130</b>	<b>12,913</b>	<b>217</b>
<i>Less Allocs to Trading a/cs inc Ext Funded TASK</i>	<i>-243</i>	<i>-218</i>	<i>-25</i>	<i>-10</i>	<i>-2,185</i>	<i>-1,958</i>	<i>-227</i>	<i>-10</i>	<i>-2,913</i>	<i>-2,913</i>	<i>-</i>
<i>Less Allocations to Capital and Asset maint. etc</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>
<b>Check total to Pay Costs</b>	<b>846</b>	<b>847</b>	<b>-1</b>	<b>-0</b>	<b>7,614</b>	<b>7,681</b>	<b>-67</b>	<b>-1</b>	<b>10,216</b>	<b>10,000</b>	<b>217</b>

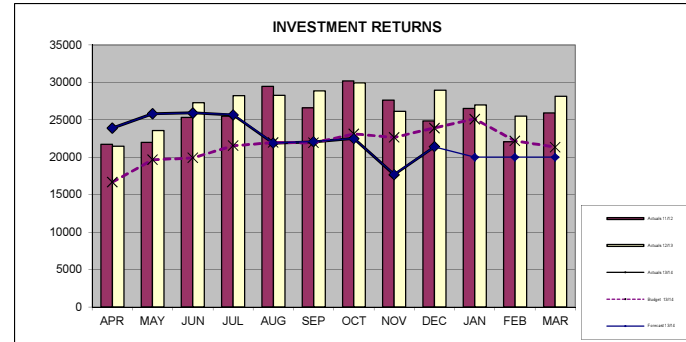
**DIRECT SERVICES SUMMARY**

Dec-13	PERIOD				Y-T-D				ANNUAL			Y-T-D NET VARIANCE			ANNUAL NET VARIANCE		
	Budget	Actual	Actual / Budget	Variance	Budget	Actual	Actual / Budget	Variance	Budget	Forecast	Variance	Net Budget by Service	Net Actual by Service	Variance by Service	Net Budget by Service	Net Actual by Service	Variance by Service
	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Income</b>																	
Refuse	-184	-186	1%	1	-1,648	-1,654	0%	6	-2,197	-2,200	3	40	-21	61	53		53
Street Cleaning	-96	-97	1%	1	-868	-873	1%	5	-1,157	-1,160	3	32	25	7	43	36	7
Trade	-26	-23	-11%	-3	-286	-288	1%	1	-364	-364		-39	-48	9	-35	-44	9
Workshop	-44	-45	2%	1	-398	-454	14%	55	-531	-590	59	-8	-52	44	-10	-54	44
Green Waste	-12	-15	25%	3	-338	-371	10%	33	-408	-435	27	-76	-110	34	-70	-97	27
Premises Cleaning	-7	-7	0%		-87	-88	1%	1	-108	-108		-9	-15	5	-5	-8	3
Cesspools	-21	-21	-1%		-187	-190	1%	3	-250	-250		-24	-15	-9	-31	-15	-16
Pest Control	-4	-3	-27%	-1	-71	-51	-27%	-19	-80	-60	-20	-11	6	-16		15	-15
Grounds	-10	-10	0%		-93	-93	1%	1	-126	-126		-5	5	-9	-11	4	-15
Fleet	-66	-62	-6%	-4	-596	-573	-4%	-23	-795	-795			-8	8			
Depot	-30	-23	-25%	-8	-186	-187	1%	2	-274	-272	-2	16	-7	23	2	-17	19
Emergency	-4	-4	0%		-36	-36	0%		-48	-48		1	-2	4	2	-2	4
<b>Total Income</b>	<b>-506</b>	<b>-496</b>	<b>-2%</b>	<b>-10</b>	<b>-4,794</b>	<b>-4,857</b>	<b>1%</b>	<b>64</b>	<b>-6,339</b>	<b>-6,408</b>	<b>69</b>	<b>-82</b>	<b>-242</b>	<b>160</b>	<b>-64</b>	<b>-182</b>	<b>119</b>
<b>Expenditure</b>																	
Refuse	187	171	9%	16	1,687	1,633	3%	54	2,250	2,200	50						
Street Cleaning	100	99	1%	1	900	897	0%	2	1,200	1,196	4						
Trade	27	28	0%		247	240	3%	7	329	320	9						
Workshop	43	43	2%	1	391	402	-3%	-11	521	536	-15						
Green Waste	36	25	31%	11	262	261	0%	1	338	338							
Premises Cleaning	9	6	28%	2	78	73	6%	4	103	100	3						
Cesspools	18	19	-4%	-1	164	175	-7%	-11	219	235	-16						
Pest Control	7	6	7%		60	57	5%	3	80	75	5						
Grounds	9	7	14%	1	88	98	-11%	-10	114	130	-16						
Fleet	66	61	8%	6	596	565	5%	31	795	795							
Depot	26	20	22%	6	202	180	11%	21	276	255	21						
Emergency	4	4	3%		37	34	9%	4	50	46	4						
<b>Total Expenditure</b>	<b>533</b>	<b>489</b>	<b>8%</b>	<b>44</b>	<b>4,711</b>	<b>4,615</b>	<b>2%</b>	<b>96</b>	<b>6,275</b>	<b>6,226</b>	<b>49</b>						
<b>Net</b>	<b>27</b>	<b>-7</b>	<b>-127%</b>	<b>34</b>	<b>-82</b>	<b>-242</b>	<b>195%</b>	<b>160</b>	<b>-64</b>	<b>-182</b>	<b>119</b>						

## INVESTMENT RETURNS

### INVESTMENT RETURNS

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Budget 13/14	Variance	Forecast 13/14
APR	21,722	21,489	23,889	16,680	7,209	23,900
MAY	21,983	23,571	25,821	19,662	6,159	25,800
JUN	25,342	27,280	25,924	19,910	6,014	25,900
JUL	25,498	28,227	25,660	21,538	4,122	25,700
AUG	29,446	28,256	21,900	21,963	-63	21,900
SEP	26,586	28,853	22,069	21,931	138	22,100
OCT	30,200	29,941	22,500	23,118	-618	22,500
NOV	27,636	26,144	17,673	22,656	-4,983	17,700
DEC	24,871	28,954	21,411	23,914	-2,503	21,400
JAN	26,525	26,999		25,109		20,000
FEB	22,078	25,505		22,172		20,000
MAR	25,935	28,159		21,347		20,000
	307,822	323,378	206,847	260,000	15,475	266,900



### INVESTMENT RETURNS (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Budget 13/14	Variance	Forecast 13/14
APR	21,722	21,489	23,889	16,680	7,209	23,900
MAY	43,705	45,060	49,710	36,342	13,368	49,700
JUN	69,047	72,340	75,634	56,252	19,382	75,600
JUL	94,545	100,567	101,294	77,790	23,504	101,300
AUG	123,991	128,823	123,194	99,753	23,441	123,200
SEP	150,577	157,676	145,263	121,684	23,579	145,300
OCT	180,777	187,617	167,763	144,802	22,961	167,800
NOV	208,413	213,761	185,436	167,458	17,978	185,500
DEC	233,284	242,715	206,847	191,372	15,475	206,900
JAN	259,809	269,714		216,481		226,900
FEB	281,887	295,219		238,653		246,900
MAR	307,822	323,378		260,000		266,900

BUDGET FOR 2013/14                    260,000  
 FORECAST OUTTURN                    266,900

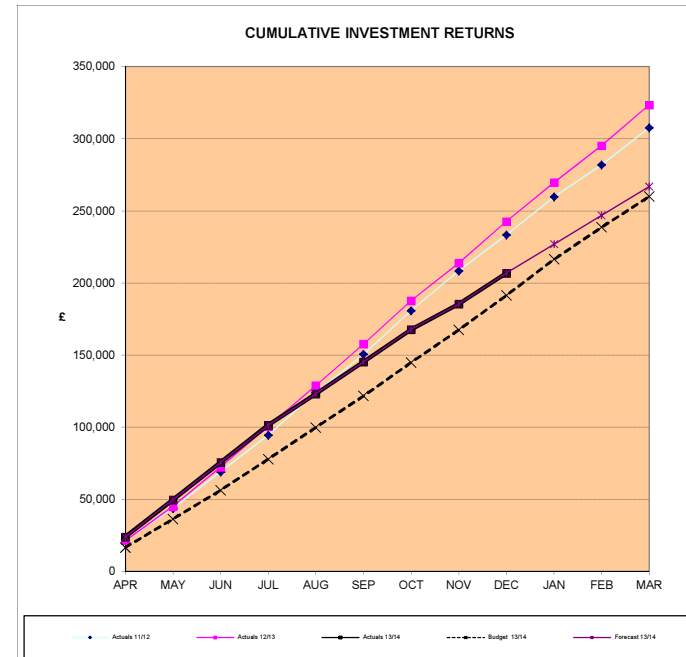
CODE:-                    YHAA                    96900

#### N.B.

1) These are the gross interest receipts rather than the interest remaining in the General Fund

2) Interest due on the Landsbanki investment has been removed from the calculations as from 25/6/2008

Fund Average                    0.7488%  
 7 Day LIBID                    0.3816%  
 3 Month LIBID                    0.4887%



STAFFING STATISTICS  
December 2013

	BDGT BOOK	STAFF	AGENCY	CASUAL	TOTAL	COMMENTS / VARIATIONS	NOVEMBER
	FTE REV	FTE	STAFF	FTE			TOTALS
Communities and Business	8.54	8.00	0.00	0.97	8.97		9.31
Corporate Support	58.03	56.12	1.00	0.00	57.12	Now includes Contact Centre, Human Resources, Secretariat and Property	57.12
Environmental & Operational Services	159.18	144.57	8.95	0.55	154.07		156.59
<i>Operational Services</i>	115.77	104.16	8.95	0.55	113.66	Includes Grounds Maintenance, plus D Boorman	116.18
<i>Env Health</i>	12.57	12.57	0.00	0.00	12.57		12.57
<i>Licensing</i>	8.81	7.81	0.00	0.00	7.81		7.81
<i>Parking</i>	12.61	11.61	0.00	0.00	11.61	Still includes R Froud (Should be Op Services)	11.61
<i>Surveying Services</i>	9.42	8.42	0.00	0.00	8.42	Was Building Control, now includes Land Charges	8.42
Financial Services	63.46	59.93	5.00	0.92	65.85	Includes P Pamewal, plus Transformation & Strategy. No longer includes Human Resources, Contact Centre or Property. All now in Corporate Support	66.56
Housing	11.89	13.24	0.00	0.00	13.24	No longer includes Communications	13.24
Legal and Governance	11.92	12.31	0.00	0.00	12.31	No longer includes 'Policy' - now Fin Serv or 'Land Charges' - now Surveying Services	11.31
Planning Services	47.19	47.07	2.00	0.00	49.07		49.07
Posts Removed under SMT Review	3.00						
<b>SUB TOTAL</b>	<b>363.21</b>	<b>341.24</b>	<b>16.95</b>	<b>2.44</b>	<b>360.63</b>		<b>363.20</b>
<b>EXTERNALLY FUNDED POSTS</b>							
Communities and Business	2.54	3.54	0.00	0.00	3.54	Includes Graduate Trainee Economic Development Officer	3.54
Housing	6.00	4.49	0.00	0.00	4.49	1 post is part funded by SDC (see Housing permanent posts).	4.49
<b>SUB TOTAL</b>	<b>8.54</b>	<b>8.03</b>	<b>0.00</b>	<b>0.00</b>	<b>8.03</b>		<b>8.03</b>
<b>TOTALS</b>	<b>371.75</b>	<b>349.27</b>	<b>16.95</b>	<b>2.44</b>	<b>368.66</b>		<b>371.23</b>
							<b>0.00</b>

## Reserves

	01/04/13	Movement in month	Cumulative to date	Balance as at end December 13	31/3/14 budget	31/3/14 forecast
	£000	£000	£000	£000	£000	£000
<u>Provisions</u>						
Edenbridge Relief Road Compensation	0			0	0	0
Accumulated Absences	152			152	152	152
Municipal Mutual Insurance (MMI)	305			305	211	255
Others	34			34	0	0
	491	0	0	491	363	407
<u>Capital Receipts(Gross)</u>	1,693	50	2,222	3,915	2,915	4,365
Note: this balance will reduce at year end as the receipts are used to finance capital expenditure						
<u>Earmarked Reserves</u>						
Financial Plan	5,224			5,224	4,635	4,644
Budget Stabilisation	4,051		1	4,052	4,703	5,223
New Homes Bonus	594			594	406	259
Housing Benefit subsidy	1,021			1,021	1,161	1,020
Asset Maintenance	1,000			1,000	1,000	1,000
First Time Sewerage	915			915	715	915
Vehicle Renewal	508			508	292	309
Reorganisation (previously Termination)	386			386	-21	486
LDF	520	-19	-23	497	456	597
Community Development	460		-23	437	470	460
Carry Forward Items	144	-1	-85	59	222	53
Action and Development	395			395	295	395
Vehicle Insurance	277			277	287	277
Pension Valuation	810			810	1,018	1,200
Big Community Fund	110			110	0	0
Rent Deposit Guarantees	112			112	82	112
Local Strategic Partnership	76			76	82	76
Homelessness Prevention	197	-11	-45	152	134	163
IT Asset Maintenance	315			315	0	0
Others	516	1	6	522	432	625
	17,631	-29	-170	17,461	16,369	17,814
<u>General Fund</u>						
Required Minimum	1,500				1,500	1,500
Available Balance	2,213				2,213	2,213
	3,713				3,713	3,713
<b>TOTAL</b>	<b>23,528</b>				<b>23,360</b>	<b>26,299</b>

## 9. Capital

### December 13 - Final

	Period	Period	Period	Period	Y-T-D	Y-T-D	Y-T-D	Y-T-D	Annual	Annual	Annual	
	Budget	Actual	Variance	Variance	Budget	Actual	Variance	Variance	Budget	Forecast (including Accruals)	Variance	
	£'000	£'000	£'000	%	£'000	£'000	£'000	%	£'000	£'000	£'000	
COMMDEV	Big Community Fund - Capital	-	4	-4	-	32	-32	-	-	-	-	
COMMDEV	Parish Projects	15	-	15	100	46	-	46	100	61	-	61
ENVOPS	Vehicle Purchases	295	35	260	88	579	150	429	74	650	650	-
FINSERV	Horton Kirby Village Hall	-	0	-0	-	-	0	-0	-	-	-	-
HOUSING	Improvement Grants	29	13	17	57	265	150	115	43	353	353	-
HOUSING	WKHA Adaps for Disab Financing Costs Advances	21	11	10	48	187	124	63	34	250	250	-
HOUSING	SDC - HMO Grants	-	-	-	-	-	6	-6	-	-	-	-
HOUSING	RHPCG 10-11 SDC	-	-	-	-	-	6	-6	-	-	-	-
HOUSING	RHPCG - Discretionary Grants	-	-	-	-	-	24	-24	-	-	-	-
ICT	Sevenoaks Town Centre	-	6	-6	-	-	6	-6	-	-	-	-
ICT	Police Co-Location	-	-	-	-	-	4	-4	-	-	-	-
DEVCONT	Affordable Housing	-	-	-	-	-	342	-342	-	-	-	-
		<b>361</b>	<b>70</b>	<b>291</b>	<b>81</b>	<b>1,077</b>	<b>845</b>	<b>232</b>	<b>22</b>	<b>1,314</b>	<b>1,253</b>	<b>61</b>

\*Improvement Grants budget shown net of Government grant.

# CUMULATIVE INCOME FIGURES

December 2013

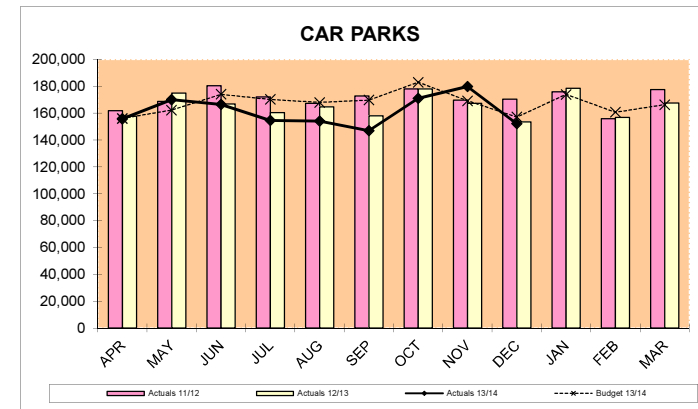
	<b>ACTUAL</b>	Comparison of 12/13 and 13/14, where a minus is 'bad news'	<b>MANAGER'S PROFILED BUDGET</b>	Variance, where a minus is 'bad news'	<b>ANNUAL BUDGET</b>	<b>Annual Forecast</b>
<b>CAR PARKS</b>	<b>1,450,641</b>	-30,693	<b>1,509,553</b>	-58,912	2,010,427	1,940,427
<b>ON-STREET PARKING</b>	<b>644,270</b>	124,561	<b>622,593</b>	21,677	841,790	841,790
<b>LAND CHARGES</b>	<b>137,872</b>	21,685	<b>124,110</b>	13,762	157,225	172,225
<b>BUILDING CONTROL</b>	<b>327,861</b>	36,054	<b>346,545</b>	-18,684	462,069	462,069
<b>DEVELOPMENT MANAGEMENT</b>	<b>591,447</b>	165,873	<b>506,205</b>	85,242	674,972	749,972
	<b>3,152,090</b>	<b>317,480</b>	<b>3,109,006</b>	<b>43,084</b>	<b>4,146,483</b>	<b>4,166,483</b>



## 10 Car Parks Graphs

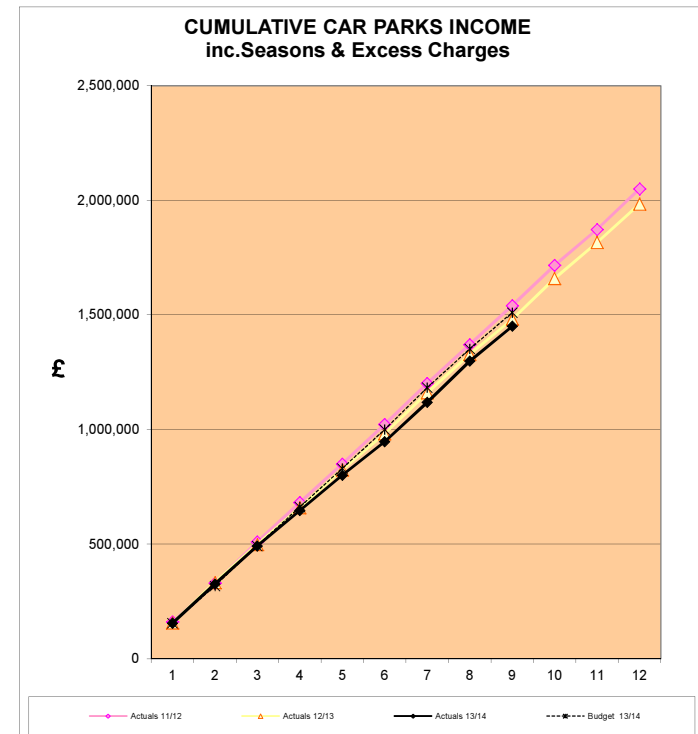
### CAR PARKS (HWCARP)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	161,707	157,819	155,699	-2,120	156,090	-391	
2 MAY	168,722	174,830	169,965	-4,865	162,201	7,764	
3 JUN	180,368	166,750	166,396	-354	174,024	-7,628	
4 JUL	171,960	160,431	154,581	-5,850	170,262	-15,681	
5 AUG	167,336	164,734	154,033	-10,700	168,016	-13,983	
6 SEP	172,793	157,977	146,979	-10,999	169,718	-22,739	
7 OCT	178,067	178,029	170,958	-7,071	182,945	-11,987	
8 NOV	169,631	167,264	179,815	12,551	169,150	10,665	
9 DEC	170,349	153,501	152,215	-1,285	157,147	-4,932	
10 JAN	175,979	178,423		-178,423	173,935	-173,935	
11 FEB	155,870	156,797		-156,797	160,682	-160,682	
12 MAR	177,420	167,622		-167,622	166,257	-166,257	
<b>TOTAL</b>	<b>2,050,202</b>	<b>1,984,176</b>	<b>1,450,641</b>	<b>-533,535</b>	<b>2,010,427</b>	<b>-559,786</b>	<b>1,940,427</b>



### CAR PARKS (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	161,707	157,819	155,699	-2,120	156,090	-391	
MAY	330,429	332,649	325,664	-6,985	318,291	7,373	
JUNE	510,797	499,399	492,060	-7,339	492,315	-255	
JUL	682,757	659,830	646,641	-13,189	662,577	-15,936	
AUG	850,093	824,563	800,674	-23,889	830,593	-29,919	
SEP	1,022,886	982,541	947,653	-34,888	1,000,311	-52,658	
OCT	1,200,953	1,160,569	1,118,610	-41,959	1,183,256	-64,646	
NOV	1,370,584	1,327,834	1,298,425	-29,408	1,352,406	-53,981	
DEC	1,540,933	1,481,334	1,450,641	-30,693	1,509,553	-58,912	
JAN	1,716,912	1,659,757		-1,659,757		0	
FEB	1,872,782	1,816,554		-1,816,554		0	
MAR	2,050,202	1,984,176		-1,984,176		0	1,940,427



### DECEMBER 2013

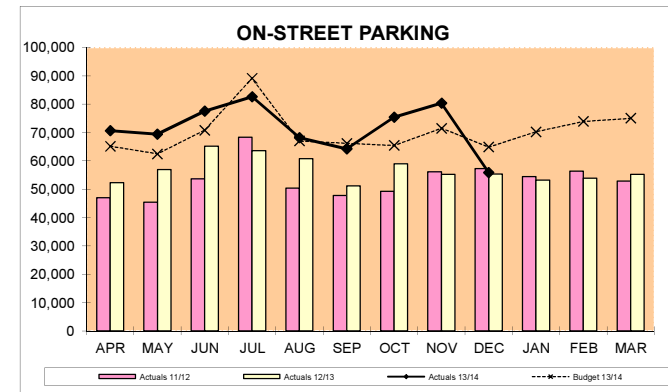
#### HWCARP

	Actual	Budget	(Monthly)	
DAY TICKETS	3300	1,207,535	1,269,313	127,195
EXCESS / PENALTY CHARGES	***1/****3	(8)	-	-
SEASON TICKETS	***2	232,341	232,023	23,969
OTHER (inc. Res. Pkg)	***9	3,707	5,220	1,042
WAIVERS	3404	3,000	-	10
RENT	94500	4,065	2,997	-
<b>TOTAL</b>		<b>1,450,641</b>	<b>1,509,553</b>	<b>152,215</b>

## 10 On-Street / Enforcement Graphs

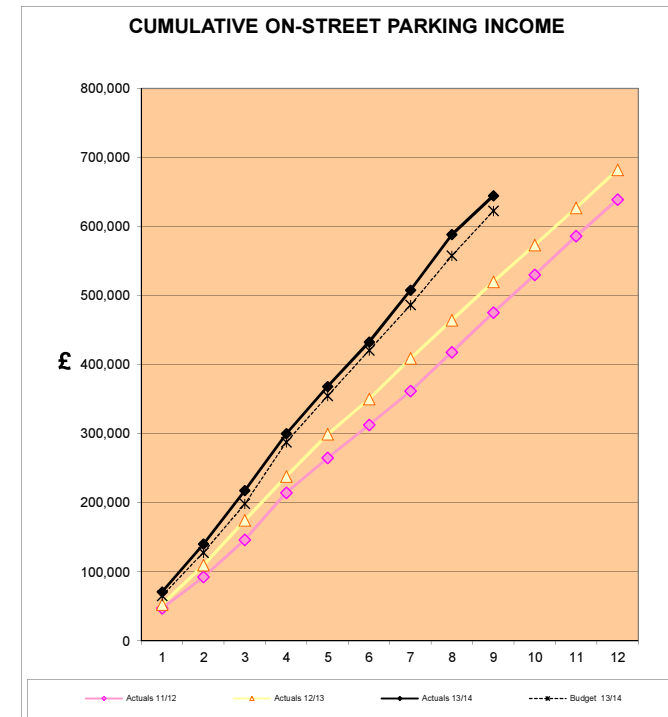
### ON-STREET PARKING (HWDCRIM / HWENFORC)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	47,046	52,328	70,633	18,304	65,155	5,478	
2 MAY	45,408	56,995	69,381	12,386	62,451	6,930	
3 JUN	53,666	65,190	77,535	12,344	70,836	6,699	
4 JUL	68,376	63,657	82,605	18,948	89,137	-6,532	
5 AUG	50,350	60,822	68,200	7,378	67,046	1,154	
6 SEP	47,762	51,221	64,195	12,974	66,166	-1,971	
7 OCT	49,209	58,926	75,420	16,494	65,418	10,002	
8 NOV	56,170	55,213	80,422	25,209	71,494	8,928	
9 DEC	57,330	55,356	55,880	524	64,890	-9,010	
10 JAN	54,468	53,183		-53,183	70,241	-70,241	
11 FEB	56,324	53,925		-53,925	73,934	-73,934	
12 MAR	52,883	55,254		-55,254	75,022	-75,022	
<b>TOTAL</b>	<b>638,992</b>	<b>682,071</b>	<b>644,270</b>	<b>-37,801</b>	<b>841,790</b>	<b>-197,520</b>	<b>841,790</b>



### ON-STREET PARKING (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	47,046	52,328	70,633	18,304	65,155	5,478	
MAY	92,454	109,324	140,014	30,690	127,606	12,408	
JUNE	146,120	174,514	217,548	43,034	198,442	19,106	
JUL	214,496	238,171	300,153	61,982	287,579	12,574	
AUG	264,846	298,993	368,353	69,360	354,625	13,728	
SEP	312,608	350,214	432,548	82,334	420,791	11,757	
OCT	361,817	409,140	507,968	98,828	486,209	21,759	
NOV	417,987	464,353	588,390	124,037	557,703	30,687	
DEC	475,317	519,709	644,270	124,561	622,593	21,677	
JAN	529,785	572,892		-572,892		0	
FEB	586,109	626,817		-626,817		0	
MAR	638,992	682,071		-682,071		0	841,790



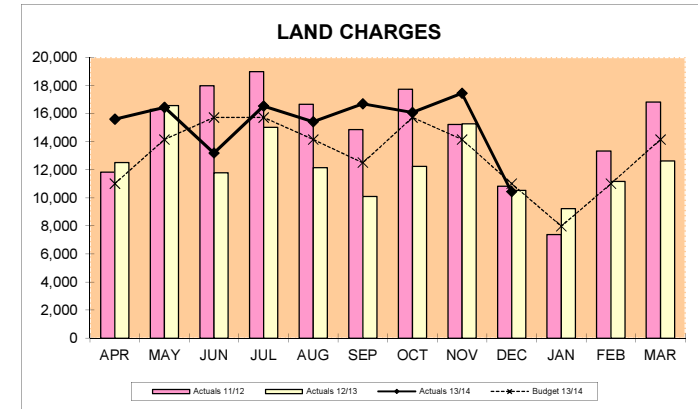
### DECEMBER 2013

	Actual (Cumulative)	Budget	(Monthly)	
<b>HWDCRIM / HWENFORC</b>				
PENALTY NOTICES	3403	98,210	106,416	7,910
WAIVERS	3404	6,689	3,978	112
RESIDENTS PERMITS	3406	38,542	32,360	3,530
ON STREET PARKING	3300	342,374	307,414	31,426
BUSINESS PERMITS	3408	65,802	56,640	5,047
OTHER	9999	997	-	-
EXCESS CHARGE	***1	91,656	115,785	7,854
<b>TOTAL</b>		<b>644,270</b>	<b>622,593</b>	<b>55,880</b>

## 10 Land Charges Graphs

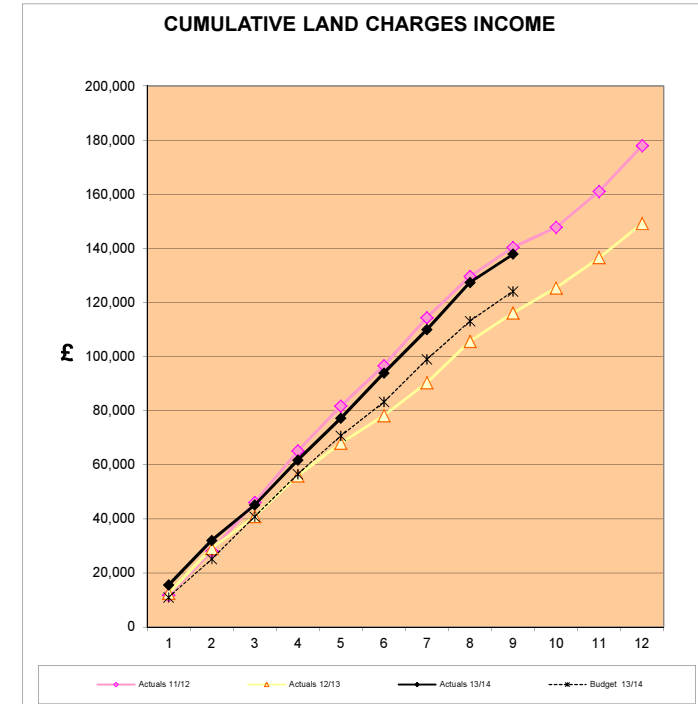
### LAND CHARGES (LPLNDCH)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	11,836	12,520	15,600	3,080	11,000	4,600	
2 MAY	16,303	16,579	16,455	-124	14,150	2,305	
3 JUN	17,994	11,786	13,180	1,394	15,720	-2,540	
4 JUL	18,987	15,021	16,544	1,523	15,720	824	
5 AUG	16,658	12,139	15,419	3,281	14,150	1,269	
6 SEP	14,863	10,100	16,709	6,608	12,500	4,209	
7 OCT	17,740	12,235	16,083	3,849	15,720	363	
8 NOV	15,228	15,271	17,455	2,183	14,150	3,305	
9 DEC	10,819	10,536	10,427	-109	11,000	-573	
10 JAN	7,369	9,220		-9,220	7,965	-7,965	
11 FEB	13,340	11,165		-11,165	11,000	-11,000	
12 MAR	16,826	12,637		-12,637	14,150	-14,150	
<b>TOTAL</b>	<b>177,963</b>	<b>149,208</b>	<b>137,872</b>	<b>-11,337</b>	<b>157,225</b>	<b>-19,353</b>	<b>172,225</b>



### LAND CHARGES (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	11,836	12,520	15,600	3,080	11,000	4,600	
MAY	28,139	29,099	32,055	2,956	25,150	6,905	
JUNE	46,133	40,885	45,235	4,350	40,870	4,365	
JUL	65,120	55,906	61,779	5,873	56,590	5,189	
AUG	81,778	68,044	77,198	9,154	70,740	6,458	
SEP	96,641	78,145	93,907	15,762	83,240	10,667	
OCT	114,381	90,379	109,990	19,611	98,960	11,030	
NOV	129,609	105,651	127,445	21,794	113,110	14,335	
DEC	140,428	116,186	137,872	21,685	124,110	13,762	
JAN	147,797	125,407		-125,407		0	
FEB	161,137	136,571		-136,571		0	
MAR	177,963	149,208		-149,208		0	172,225



### DECEMBER 2013

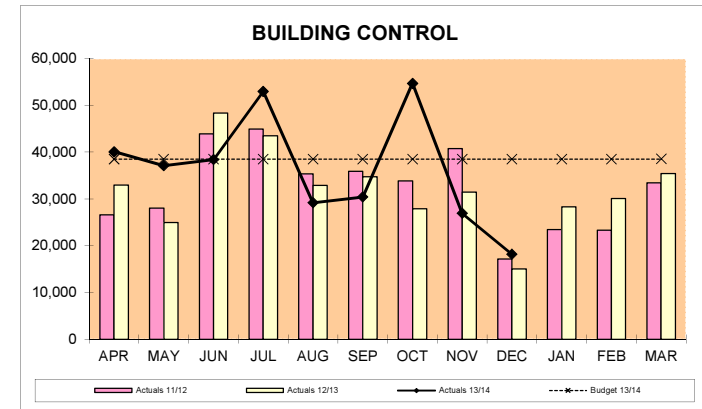
#### LPLNDCH

	Received (Month)	Percentage (Month)	Percentage (Month 12/13)	(Cumulative)	
Searches Received - Paper	£105	29	15.9%	15.6%	421
Searches Received - Electronic	£86	80	44.4%	54.1%	1,186
Searches Received - Personal	£0	73	40.1%	30.3%	753
<b>TOTAL</b>		<b>182</b>	<b>100.0%</b>	<b>100.0%</b>	<b>2,360</b>

## 10 Building Control Graphs

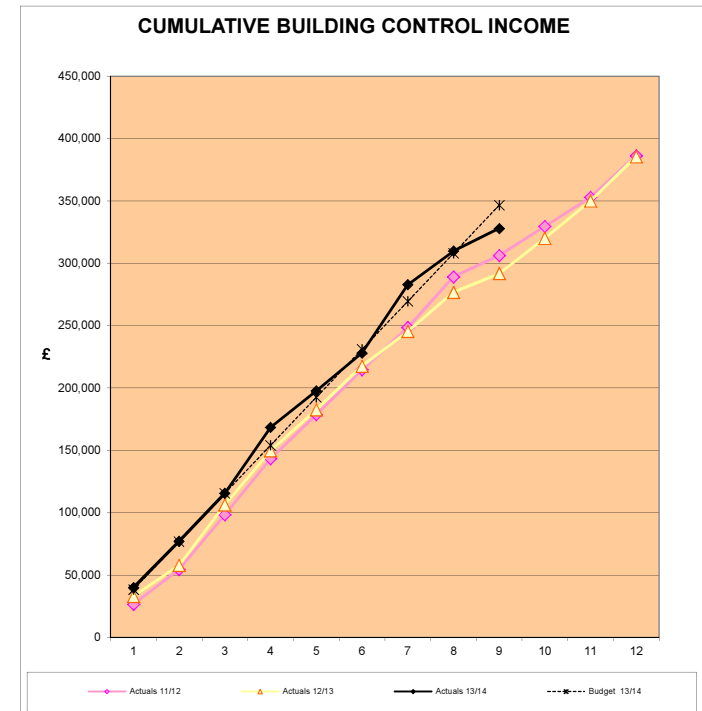
### BUILDING CONTROL (DVBCFEE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	26,583	32,975	40,068	7,094	38,505	1,563	
2 MAY	28,008	24,976	37,100	12,124	38,505	-1,405	
3 JUN	43,878	48,352	38,370	-9,982	38,505	-135	
4 JUL	44,902	43,510	52,998	9,488	38,505	14,493	
5 AUG	35,321	32,905	29,169	-3,736	38,505	-9,336	
6 SEP	35,890	34,735	30,402	-4,333	38,505	-8,103	
7 OCT	33,837	27,882	54,714	26,832	38,505	16,209	
8 NOV	40,725	31,440	26,918	-4,523	38,505	-11,587	
9 DEC	17,118	15,031	18,120	3,090	38,505	-20,385	
10 JAN	23,425	28,290		-28,290	38,505	-38,505	
11 FEB	23,315	30,097		-30,097	38,505	-38,505	
12 MAR	33,397	35,403		-35,403	38,514	-38,514	
	<b>386,399</b>	<b>385,596</b>	<b>327,861</b>	<b>-57,735</b>	<b>462,069</b>	<b>-134,208</b>	<b>462,069</b>



### BUILDING CONTROL (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	26,583	32,975	40,068	7,094	38,505	1,563	
MAY	54,591	57,951	77,168	19,218	77,010	158	
JUNE	98,469	106,303	115,539	9,236	115,515	24	
JUL	143,371	149,813	168,537	18,724	154,020	14,517	
AUG	178,692	182,719	197,706	14,988	192,525	5,181	
SEP	214,582	217,453	228,108	10,655	231,030	-2,922	
OCT	248,419	245,335	282,823	37,487	269,535	13,288	
NOV	289,144	276,776	309,740	32,964	308,040	1,700	
DEC	306,262	291,807	327,861	36,054	346,545	-18,684	
JAN	329,687	320,096		-320,096		0	
FEB	353,002	350,193		-350,193		0	
MAR	386,399	385,596		-385,596		0	462,069



### DECEMBER 2013

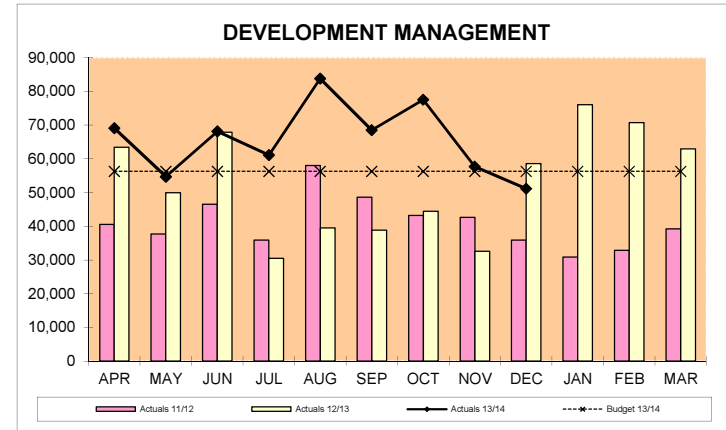
#### DVBCFEE

	Actual (Cumulative)	Budget	(Monthly)	
Plan Fee	3066	193,716	193,221	12,936
Inspection Fee	3067	121,348	126,936	3,052
Other	9999	12,797	26,388	2,133
	<b>327,861</b>	<b>346,545</b>		<b>18,120</b>

# 10 Development Management Graph

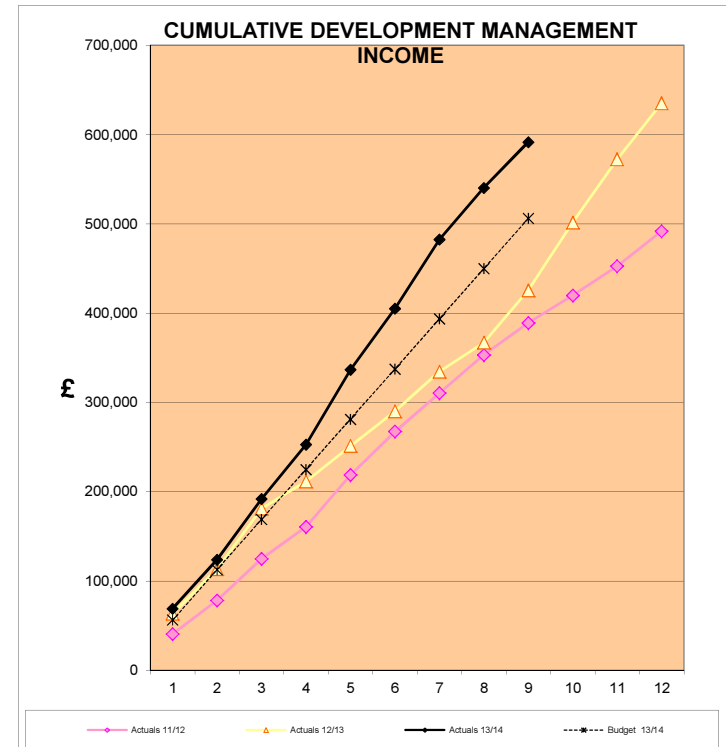
## DEVELOPMENT MANAGEMENT (DVDEVCT)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Actuals-Budget)	Manager's Forecast
1 APR	40,515	63,378	69,061	5,682	56,245	12,816	
2 MAY	37,722	49,955	54,683	4,728	56,245	-1,562	
3 JUN	46,543	67,875	68,069	194	56,245	11,824	
4 JUL	35,903	30,448	61,049	30,601	56,245	4,804	
5 AUG	57,980	39,527	83,804	44,277	56,245	27,559	
6 SEP	48,611	38,837	68,457	29,621	56,245	12,212	
7 OCT	43,214	44,434	77,511	33,077	56,245	21,266	
8 NOV	42,649	32,532	57,665	25,133	56,245	1,420	
9 DEC	35,907	58,588	51,148	-7,440	56,245	-5,097	
10 JAN	30,824	76,016		-76,016	56,245	-56,245	
11 FEB	32,829	70,715		-70,715	56,245	-56,245	
12 MAR	39,201	62,921		-62,921	56,277	-56,277	
<b>TOTAL</b>	<b>491,898</b>	<b>635,226</b>	<b>591,447</b>	<b>-43,780</b>	<b>674,972</b>	<b>-83,525</b>	<b>749,972</b>



## DEVELOPMENT MANAGEMENT (CUMULATIVE)

	Actuals 11/12	Actuals 12/13	Actuals 13/14	Cumulative increase / decrease from 12/13 to 13/14	Budget 13/14	Variance (Column E-G)	Manager's Forecast
APR	40,515	63,378	69,061	5,682	56,245	12,816	
MAY	78,237	113,333	123,743	10,410	112,490	11,253	
JUNE	124,780	181,209	191,813	10,604	168,735	23,078	
JUL	160,683	211,657	252,862	41,205	224,980	27,882	
AUG	218,663	251,184	336,666	85,482	281,225	55,441	
SEP	267,274	290,020	405,123	115,103	337,470	67,653	
OCT	310,488	334,454	482,634	148,180	393,715	88,919	
NOV	353,137	366,986	540,299	173,313	449,960	90,339	
DEC	389,044	425,574	591,447	165,873	506,205	85,242	
JAN	419,868	501,590		-501,590		0	
FEB	452,697	572,305		-572,305		0	
MAR	491,898	635,226		-635,226		0	749,972



## DECEMBER 2013

### DVDEVCT

	Actual (Cumulative)	Budget	(Monthly)	
Planning Application Fees	3009	534,548	447,570	42,140
Other	9999	(2,600)	-	-
Pre-application Fees	94301	42,848	37,413	4,208
Monitoring Fees	94302	16,650	21,222	4,800
<b>TOTAL</b>	<b>591,447</b>	<b>506,205</b>		<b>51,148</b>